

[REDACTED]

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Sent: 14 May 2019 11:25
To: waterstories
Subject: Ofwat Vision

Having over 25 years directly involved in the water sector in the capacity of a freelance Commercial Consultant contracted to 10 of the UK Water Companies; and a further 4 Water Companies overseas I have been able to compare their outputs and deliverables.

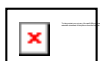
The main red flag issues I observed was lack of consistency, standardisation, and collaboration.

All Water companies have some sort of coding system that identifies their assets in terms of scope and cost throughout their individual project life cycles. The problem is that many completed new projects change in scope and therefore it is possible to have identical codes with different scope, it is also rare for two Water companies to have identical assets with the same scope.

My opinion is that the “wholly grail” of the water sector is contained within to **two deliverables** each of which contains ALL the elements necessary to approach ALL of the regulators requirements and/or expectations. The two deliverables are **Quality and Value**, together they can go beyond the regulators Vision for ‘Excellence’, ‘Value’, and ‘Stewardship’.

The major focus now and for the foreseeable future is ‘Climate Change’ the “wholly grail” for which the main delivery is ZERO carbon footprint, some of the water sector companies have taken huge strides to tackle this problem but much more needs to be done and this should soon become mandatory with defined outputs for regulated businesses. The last programme of work on which I was a team member focused on Zero Carbon as a prerequisite and included enhancement of the environment with sustainable delivery throughout the life cycle of the assets. This programme of work was outside the UK and with budget >£50Billion.

The biggest challenges are yet to be delivered.



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