

# Minutes of Board call

Meeting held on Thursday 14 January 2021  
By video link (BlueJeans)

## Board members / standing attendees

Jonson Cox	Non-executive Director, Chairman
Mark Bayley	Non-executive Director
Nicola Bruce	Non-executive Director
David Jones	Non-executive Director
Seema Kennedy	Non-executive Director
Jonathan Kini	Non-executive Director
Alison Munro	Non-executive Director
Catherine Waddams	Non-executive Director
Rachel Fletcher	Chief Executive
David Black	Executive Director
John Russell	Executive Director
Jenny Block	General Counsel and Board Secretary

## Other attendees

Lisa Commane	Senior Director
Claire Forbes	Senior Director
Keith Mason	Senior Director
Paul Hickey	Managing Director, RAPID
Christine Farnish	Board Adviser
Martin Lawrence	Board Adviser
Sarfraz Nawaz	Finance Director

## Apologies

Aileen Armstrong	Executive Director
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## 1. CMA update

- 1.1. The Executive provided to the Board an update on the CMA redeterminations process.

## **2. Draft Forward Programme 2021-22**

- 2.1. The Board discussed and commented on the 2021-22 draft Forward Programme focusing on our activity in the context of our three strategic goals: to transform water companies' performance; to drive water companies to meet long term challenges; and for water companies to provide greater public value.
- 2.2. The Board delegated authority to the Chief Executive to sign off publication of the final Forward Programme subject to no substantive changes being made following consultation.

### **Draft Budget and Licence Fees 2021-22**

- 2.3. The Board discussed the proposed overall budget and total annual licence fees for 2021-22 with a view to approving the overall budget figure for consultation as part of the draft Forward Programme.
- 2.4. The Board noted that the proposed overall budget would ensure that we remain within the Spending Review control total set for the year. The Board also noted the need to consult companies on a change to the licence fee cap in the next financial year.

## **3. AOB**

- 3.1. The Board approved the extension to the contract for Systems Architect.
- 3.2. There was no other business and the Chairman closed the meeting.

**Jenny Block**  
**Board Secretary**  
**14 January 2021**