

# Creating the common reference scenarios

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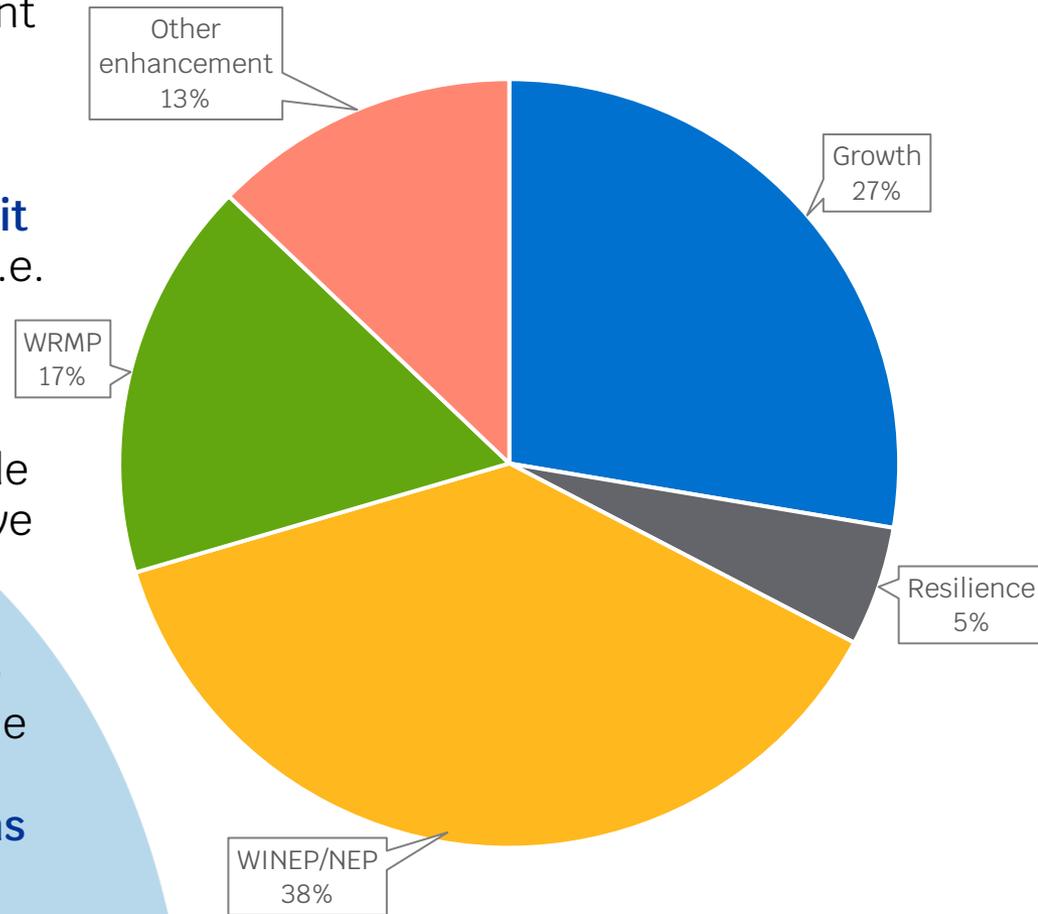
# Drivers of investment at PR19

At PR19, we allowed **£50.6 billion** for 17 water companies, of which **£12.8 billion** was allocated for enhancement spending.

Around 17% of enhancement allowances were allowed **with explicit reference to a long-term strategy**, i.e. the areas covered by WRMPs.

At PR24 and beyond we expect **all enhancement allowances** to be made in the context of a long-term adaptive strategy.

We may also expect the **relative size of these elements to change** over the next 30 years, in particular the breadth of **environmental obligations** and the rate of **growth**.



# Scenario planning in strategic planning frameworks

The latest WRMP guidance expects companies to use **scenario testing** to inform the preferred programme and to assess alternatives.

These scenarios mostly focus on **drivers of changes in the supply-demand balance**, to ensure that the target standard of drought resilience is met under a range of futures.

Some of recommended planning scenarios for DWMPs **overlap with WRMP guidance**. There is an expectation that growth, climate change and per capita consumption forecasts are consistent across both plans.

## Companies are expected to test the sensitivity of plans to:

### WRMPs

- Growth.
- Climate change.
- Sustainability changes.
- Resilience.
- Risk profile.
- Delivery of the preferred programme.

### DWMPs

- Growth.
- Climate change.
- Urban creep.
- Infiltration.
- Per capita consumption.
- Treatment works discharges and receiving water quality.

# Future drivers of change

Beyond those established in WRMP/DWMP guidance, there may be drivers of long-term change that materially affect the need and timing of water company investments in future. These could include, but are not limited to:

**Environmental drivers.** For example, the size of future environmental programmes and action needed to improve biodiversity or meet net zero emissions.

**Socioeconomic drivers.** For example, changes in household incomes and willingness to pay for investments, and changes in customer behaviour.

**Technological drivers.** For example, development of innovations within and outside the sector that can drive improved outcomes and efficiencies, or changes in cybersecurity risks.

**Political and legal drivers.** For example, changes in legislation and government priorities, or geopolitical changes.

# Potential drivers in common reference scenarios

What are the most important drivers of long-term change in the water sector? How should these be reflected in common reference scenarios?

## 1. Environmental

- **Climate change**
- **Statutory environment programmes**
- Biodiversity / good ecological status
- Net zero
- Energy resilience

## 2. Socioeconomic

- | <b>Demand</b>   | <b>Growth</b>   |
|---|---|
| <ul style="list-style-type: none"><li>• Willingness to pay</li><li>• Household income</li><li>• Changing ways of working</li><li>• Availability of water, e.g. from offline coal-fired power stations</li></ul> | <ul style="list-style-type: none"><li>• Energy costs</li><li>• Differential regional growth</li><li>• Urban creep</li><li>• Costs to address vulnerability</li><li>• Consumer behaviour</li></ul> |

## 3. Technological

- **Technological development**
  - e.g. smart metering/networks, grey water reuse, satellite technology to address leakage, carbon neutral concrete, nature-based/green technology.
- Cybersecurity risks
- Practical delays to projects, cost / feasibility revisions

## 4. Political/legal

- Government priorities
- Sustainability reductions
- Compulsory metering
- Sector skills and workforce availability
- Regulatory changes e.g. charging rules
- Legal changes e.g. environmental laws, building regulations
- Geopolitical impacts on supply chains

